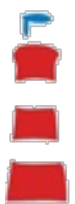


Future Hospital Programme: Phase 1

Health & Social Care Overview & Scrutiny Committee

28th July 2021



Leading with excellence, caring with compassion

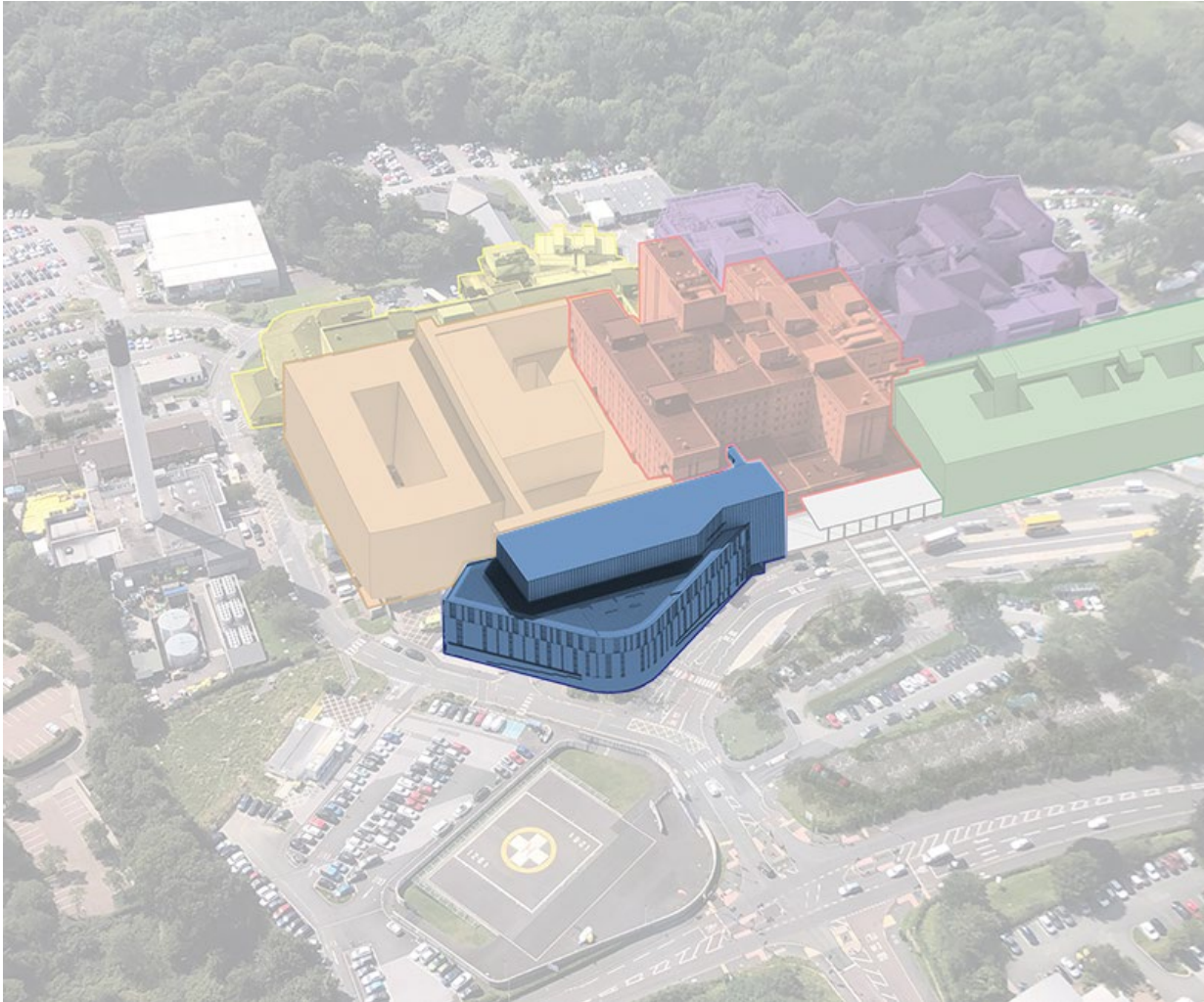
Project Status and Next Steps

1. Summary of the Phase 1 Project
2. Current Project Status and Building Layouts
3. Development of the Outline Business Case (OBC) and governance
4. Timeline of Engagement, Approvals and Milestones
5. Feedback



1. Summary of the Phase 1 Project

DRAFT



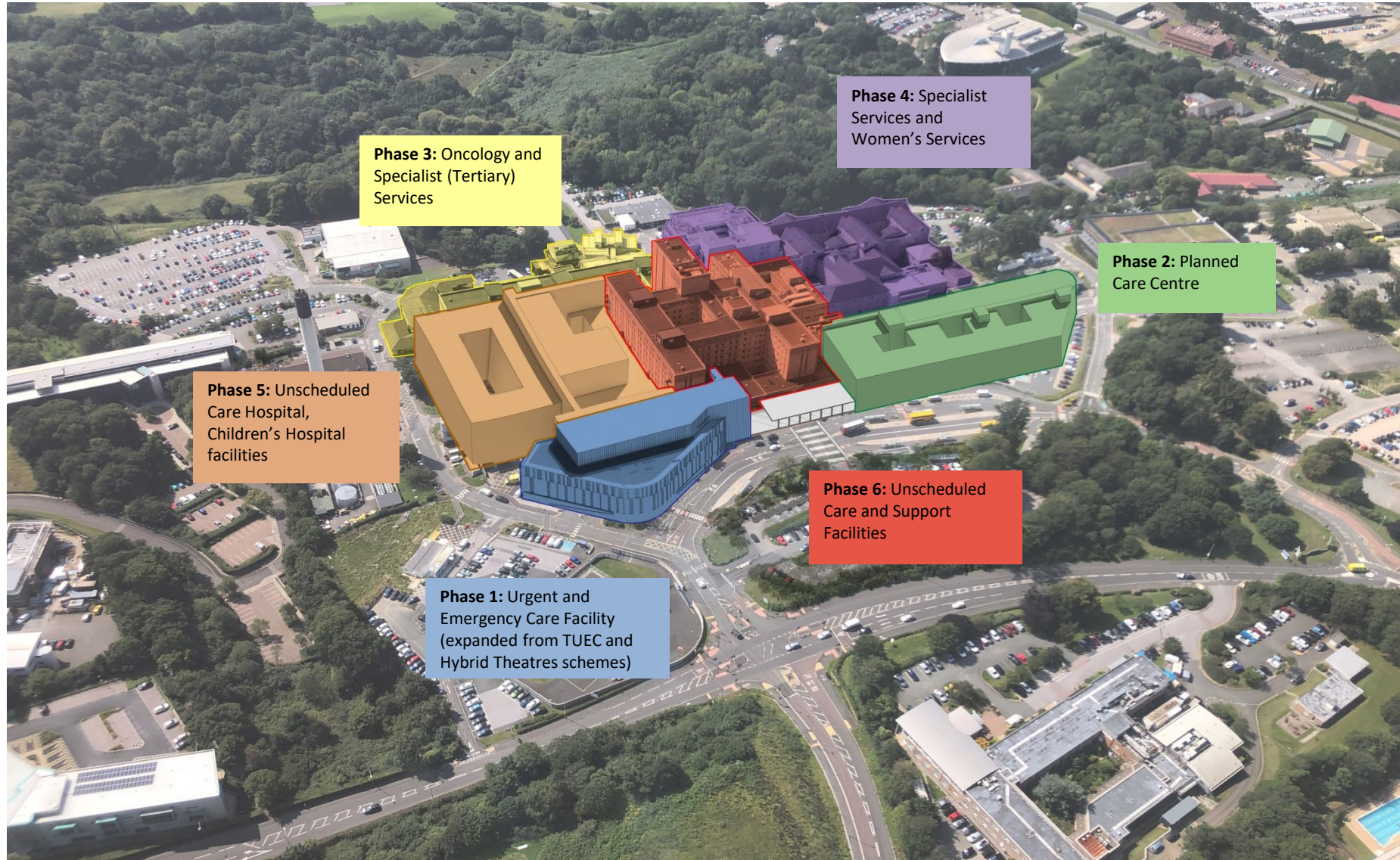
- New Emergency Department facilities
 - A Same-day Emergency Care Facility (SDEC)
 - Imaging facilities
 - Interventional Radiology facilities
 - Training facilities
 - Staff rest and welfare facilities
 - Emergency Surgery theatres
 - Administrative offices
 - A reconfiguration of the ambulance arrival and drop-off area
-
- The 'gateway project' for the wider Derriford masterplan





West/Entrance Elevation

Proposed Site Development



Key Benefits of Phase 1

- A purpose-built facility, offering new facilities for the sickest patients
- Space to care effectively and efficiently for the increasing numbers of patients presenting with urgent and emergency conditions
- A new Same Day Emergency Care Facility to reduce waiting times for those who need to be seen and treated but not admitted
- State-of-the-art diagnostic equipment to support faster diagnosis as well as new interventional radiology theatres and surgical theatres to be able to treat patients more quickly and improve outcomes
- Ability to treat patients from across Devon and Cornwall in a timely way in the most up-to-date healthcare environment



Building Layout

Level 6 is at the same level as the hospital main entrance and is the main **Emergency Department floor for adults and children.**

Separate ambulance and 'walk-in' entrances are provided.

- Adult Emergency Department
- Paediatric Emergency Department
- Imaging
- Mental Health



Level 06 – 3D Floor Plan



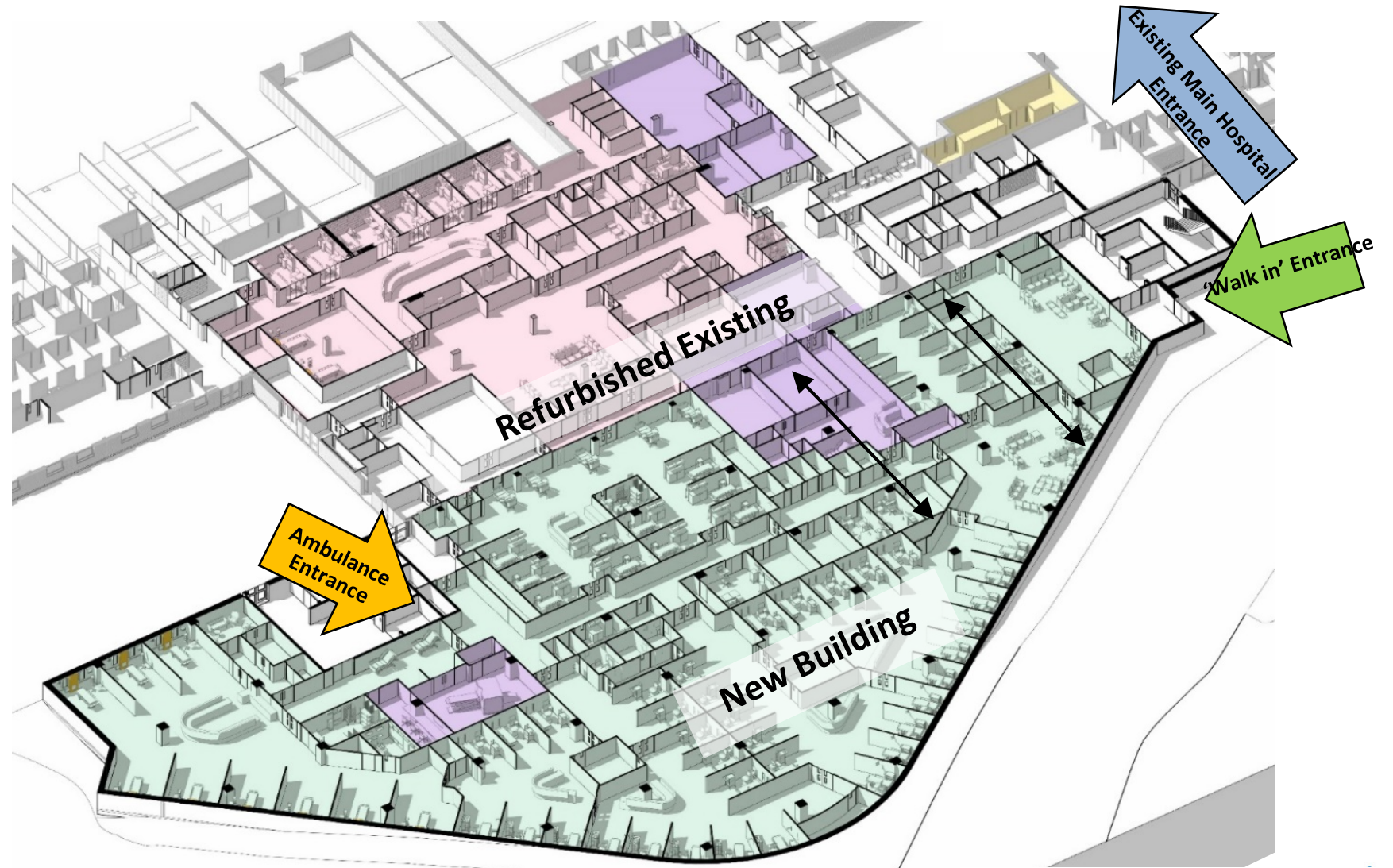
Building Layout

The new 'walk-in' entrance has been strategically located adjacent to the existing main hospital entrance to benefit from the current external access provision.

New connections between the old and new allows a seamlessly flow of space and gives flexibility for future development to the south.



Paediatrics



Level 06 – 3D Floor Plan

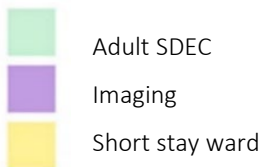
Building Layout

Level 7 contains the 'Same Day Emergency Care' (SDEC) facilities, these include chair based assessment spaces and private consultation and examination spaces.

The level also provides a 24 bed short stay ward.

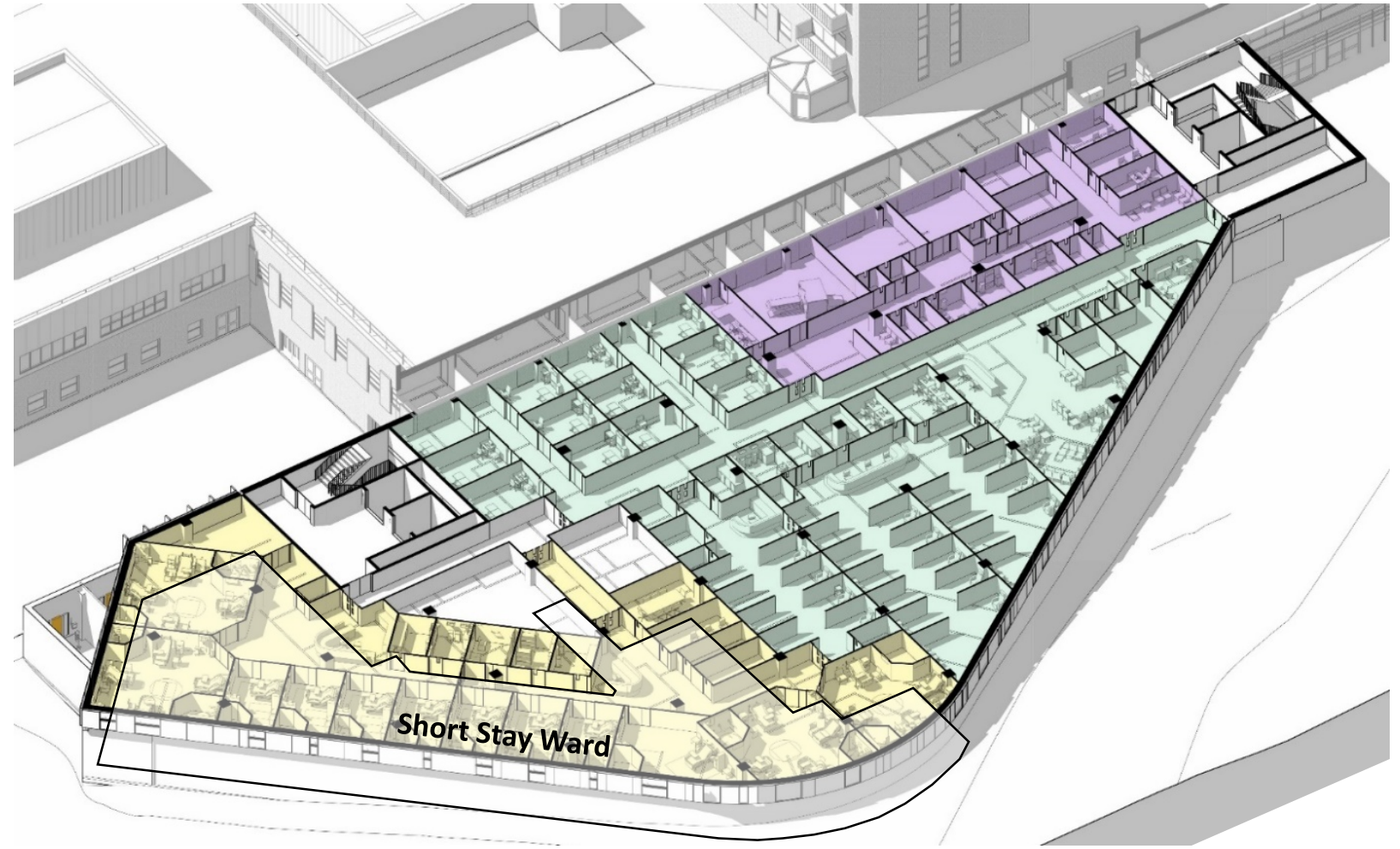
Separate Imaging facilities are provided including x-ray and a CT scanner.

SDEC provides for the growth in admitted non-elective activity for patients who spend one to two days in hospital.



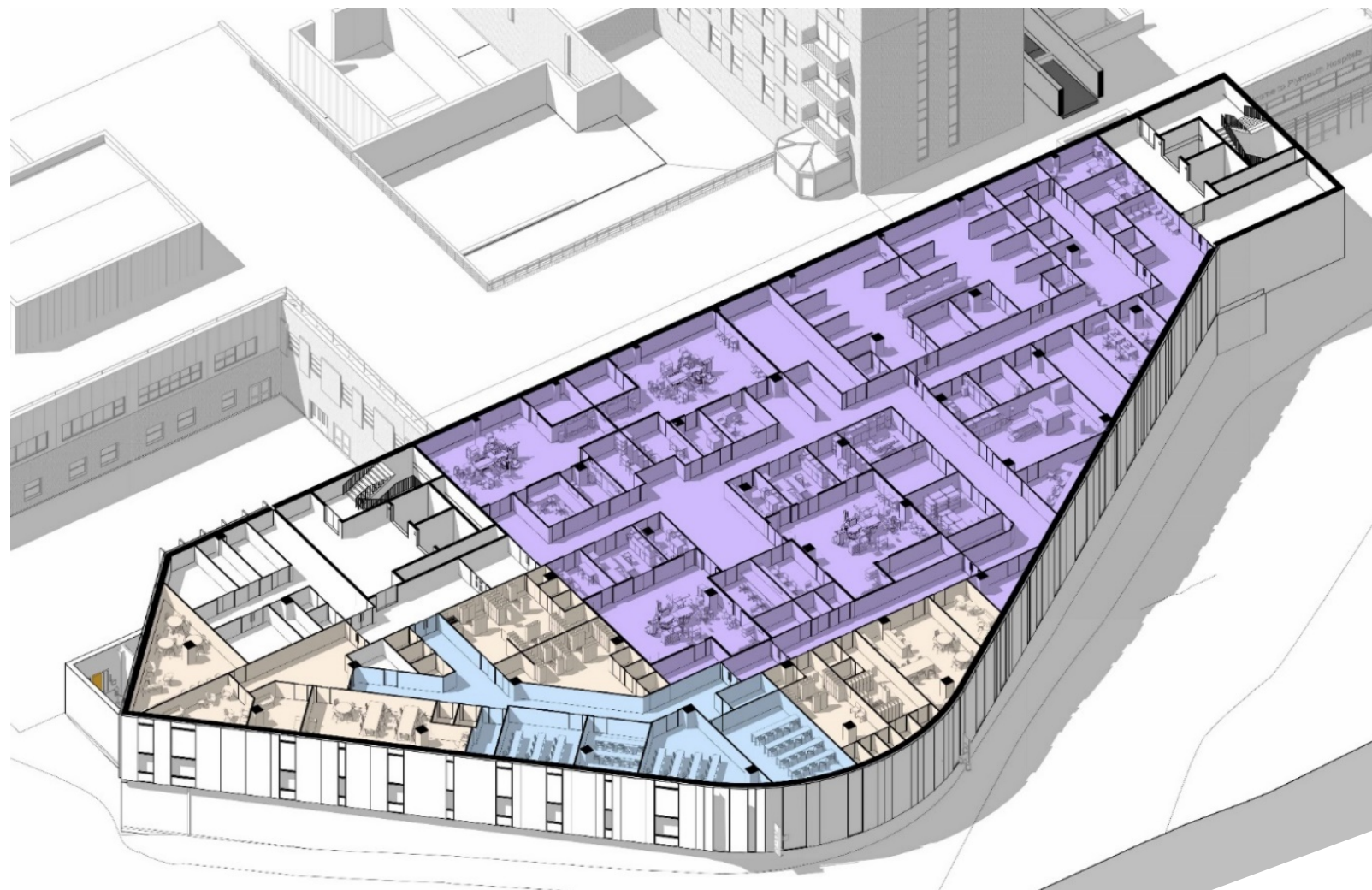
Building Layout

The 24 bed short stay ward located to the north-east perimeter of the building offering long distance views out and daylight in.



Building Layout

Level 08 is primarily utilised for **Interventional Radiology** (with large theatres) and incorporates training facilities and staff rest space.



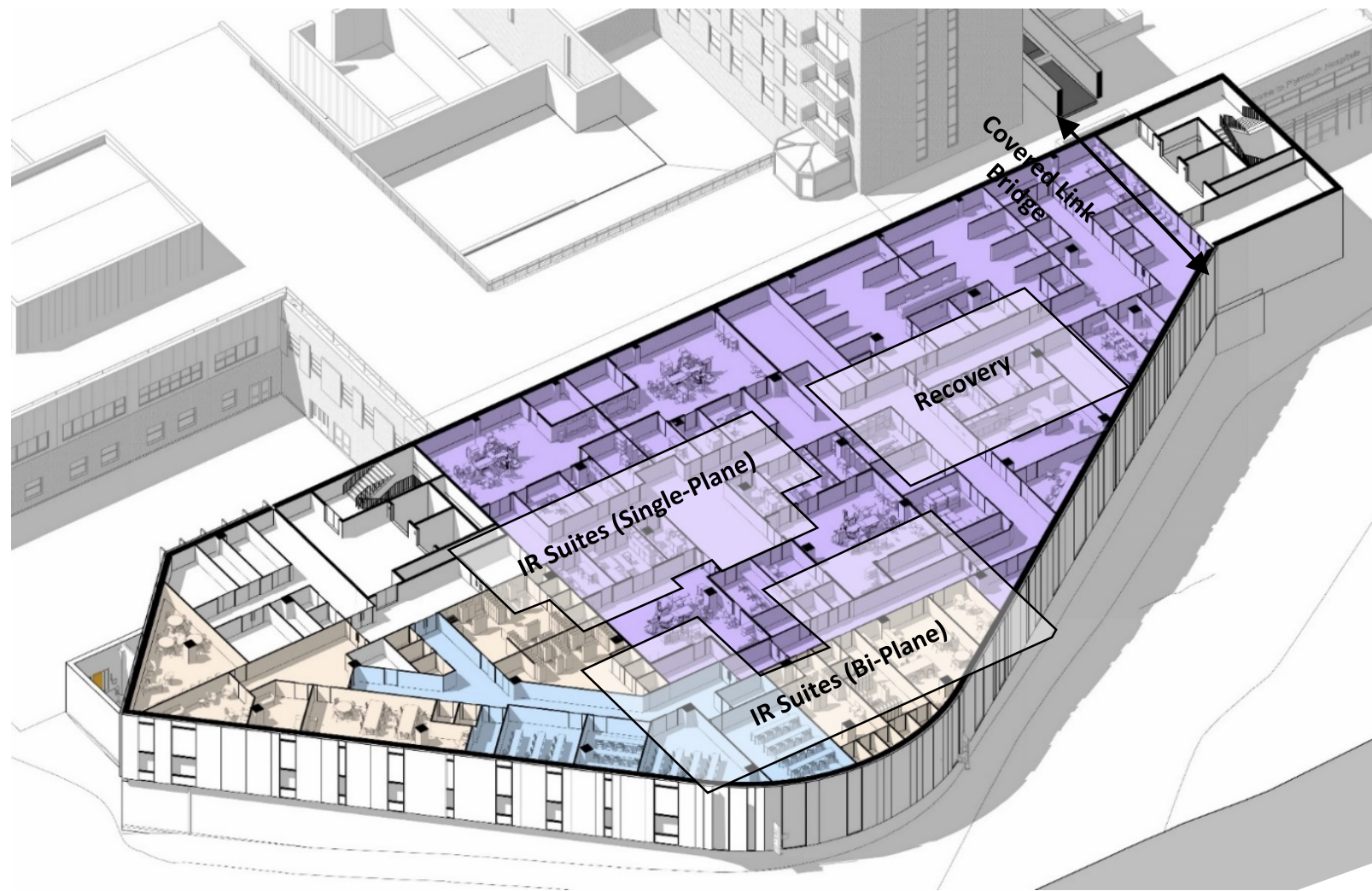
Level 08 – 3D Floor Plan



Building Layout

Four new **Interventional Radiology Suites** (Bi-Plane and Single-Plane) with adjacent patient recover facilities.

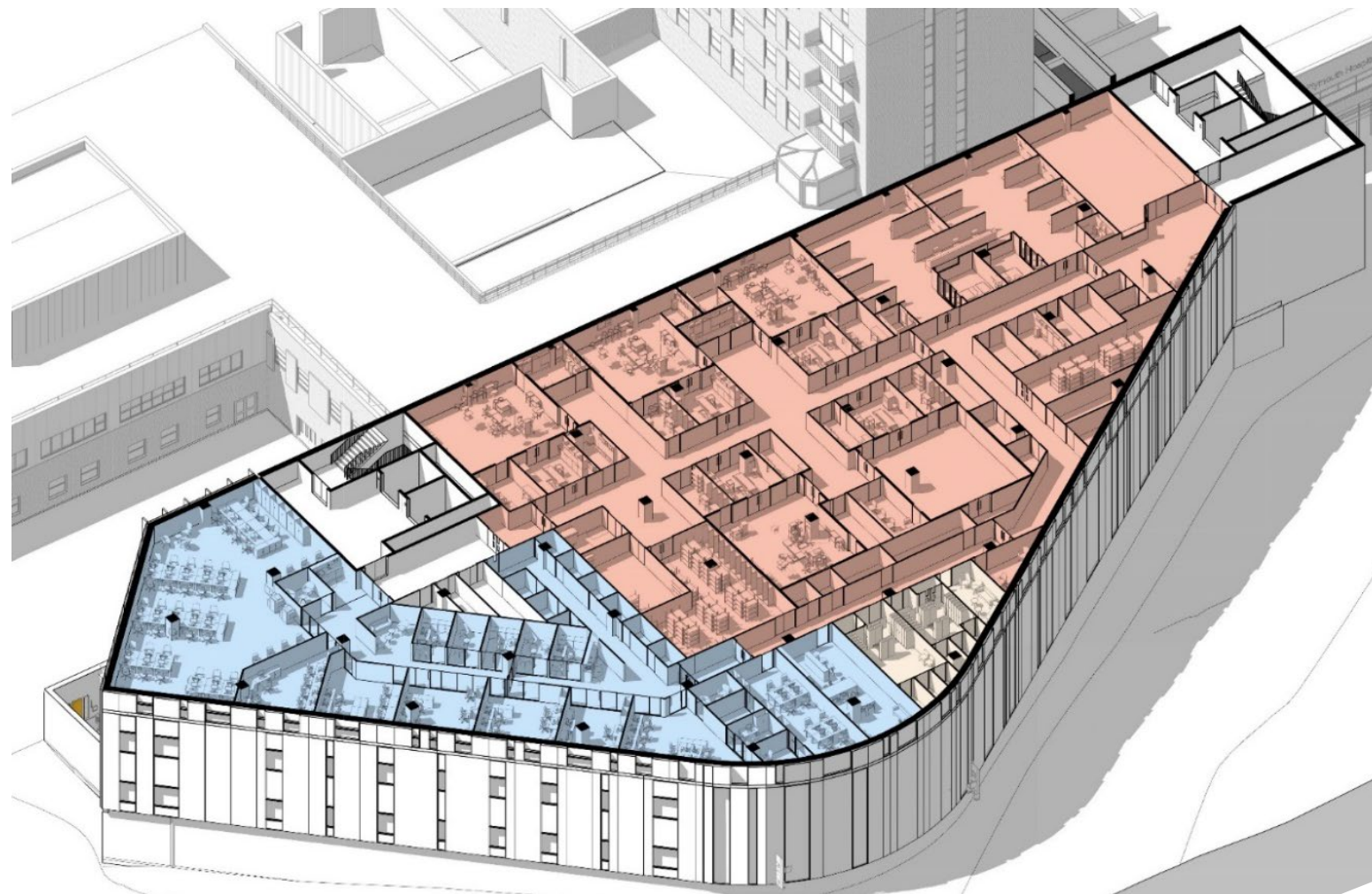
A new connection linking the existing hospital with the new facilities is also to be provided on Level 08.



Level 08 – 3D Floor Plan

Building Layout

Level 09's primary use is for **Emergency Surgery facilities** with 5 new operating theatres provided. Administrative offices and welfare facilities are also incorporated on this floor to the east of the floor plan.

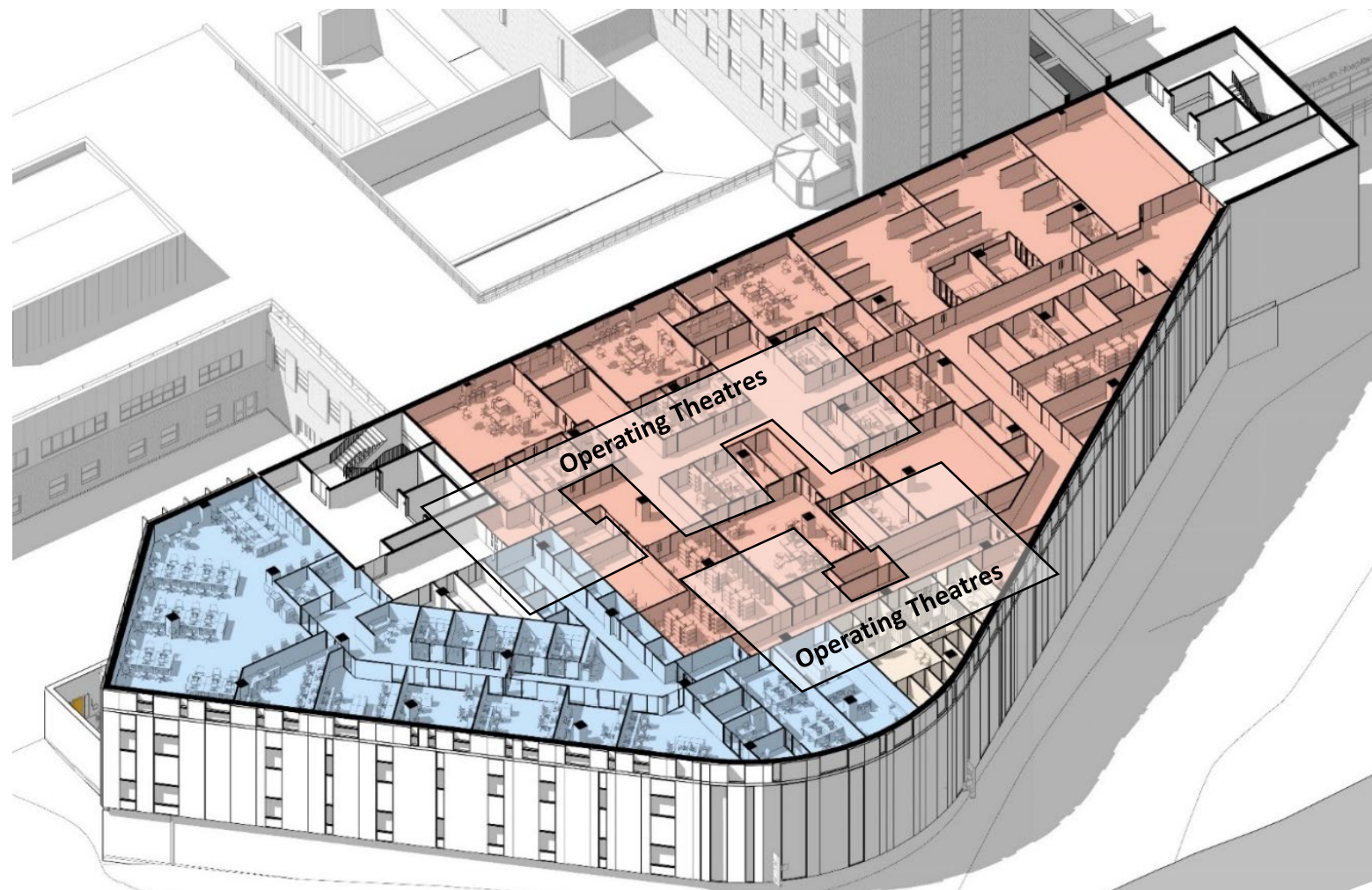


- Administration
- Staff Welfare
- Emergency Surgery

Level 09 – 3D Floor Plan

Building Layout

Five new state of the art
Emergency Operating Theatres
are at the heart of the top floor.



2. Current Project Status

Part of New Hospital Programme (NHP) cohort of 6 schemes identified for early phase funding

Outline Business Case (OBC) is being finalised in preparation for:

- Presentation for internal approvals
- Submission to NHS E-I
- Transition to Full Business Case (FBC) development

UHP's position in the peninsula

NHP 'Technical Review' process running in parallel which will govern NHS E-I submission date.



Engagement 2020/21

Staff:

- Clinical model workshops: At least 100 clinical staff involve
- Autumn 2020: Clinical model workshops – at least 100 clinical staff involved plus Healthwatch
- Trust Leadership Group – quarterly presentation and feedback sessions
- 11 March: Update included as part of Chief Exec Shoutout
- 25th March: Two interactive Staff Q&A sessions
- 23 April: Hospital Medical Staff Committee – presentation and feedback session

Partners and public

22 March: Video and online survey shared via email from Chief Executive with

- 39 support groups
- 48 voluntary sector organisations
- 21 partner organisations
- 12 primary care leads
- Six local MPs
- Virtual session recorded and shared with the public via website and social media and local voluntary sector organisations via umbrella organisation Plymouth Octopus Project. Feedback invited via online survey.

Other providers:

- Community stakeholder group (including primary care) – presentation and engagement session
- Plymouth One Public Estate
- Cornwall Council HIP2 group

Patient groups:

- Patient Council – presentation and feedback sessions
- Healthwatch – involvement in clinical model workshops
- PADAN


Commissioners

- Cornwall OSC: Q&A Session
- Plymouth OSC – scheduled for July

Elected representatives

- MPs: Ongoing regular briefings including in February/March 2021 and May 2021

Approach and materials used

<p>Type of material and reach</p> <p>Explanatory story on UHP website</p> <p>139 views, with an average of over 6 minutes per visitor, which is above average, suggesting visitors to the page have spent time viewing the video</p>	<div data-bbox="364 462 1098 512"> <h2>Example</h2> <h3>Our Future Hospital Plans: A new Urgent and Emergency Care Centre</h3> <div>See all posts</div> </div> <div data-bbox="364 522 1098 564"> <p>Posted Wednesday, 24 March 2021</p> </div> <div data-bbox="364 574 1098 866"> <p>We have exciting plans to develop Derriford Hospital, starting with a new Urgent and Emergency Care Centre.</p> <p>We have been shortlisted alongside 20 other Trusts - 4 in total within Devon & Cornwall - as part of the New Hospital programme (formerly HIP2), to develop our business case for investment into our estate. In phase one, our focus will be on improved provision for our urgent and emergency care services.</p> <p>The New Hospital programmes in Plymouth, North Devon and Torbay will form an integral part of Devon's Long Term Plan. As part of this, we are working together across the county's health system and wider to ensure these exciting building schemes benefit patients from Devon and Cornwall.</p> <p>We wanted to share our plans with you. Our clinically-driven design has been informed over several years by best practice and through listening to the views of our patients and staff.</p> <p>Now, we want to ask for your views. Given the lockdown we are in, we thought the best way to do this might be to share a video with you about our plans and then ask for your thoughts.</p> </div> <div data-bbox="364 878 1098 1248">  </div>
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[Video](#) on YouTube

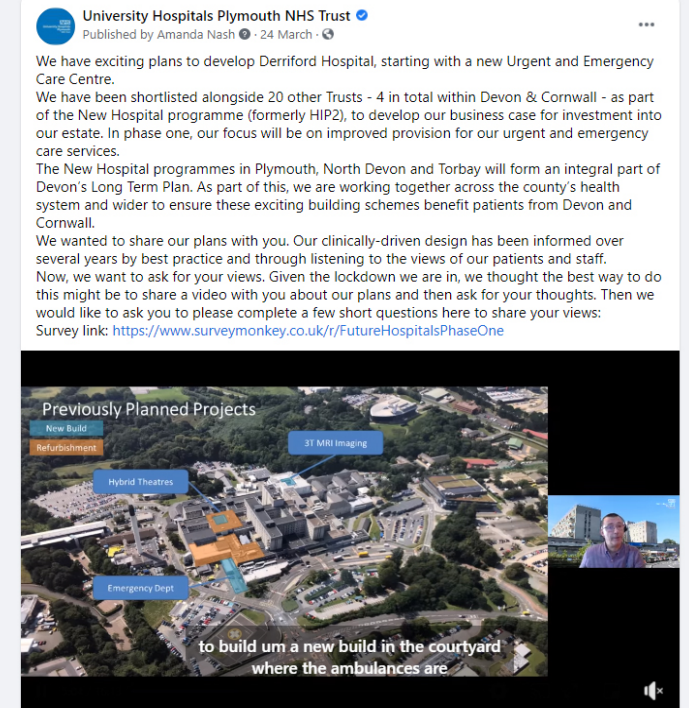
880 views on this channel



Phase 1 of our Future Hospital Development

Social media post
on Facebook

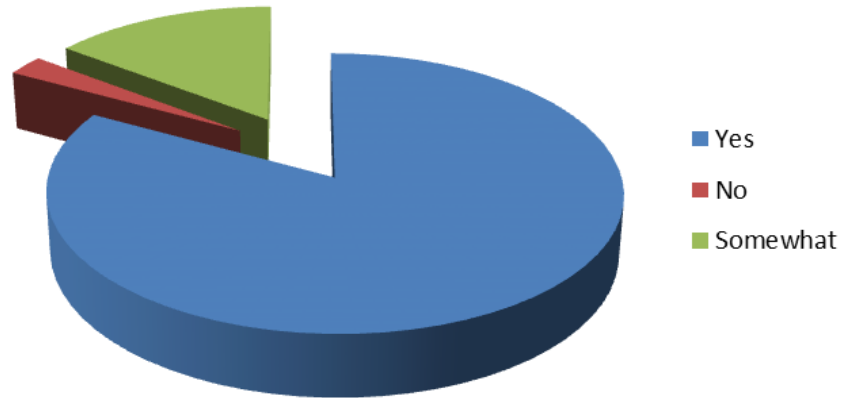
Facebook post:
9,142 people
reached
1,621 post clicks
194 likes,
comments and
shares



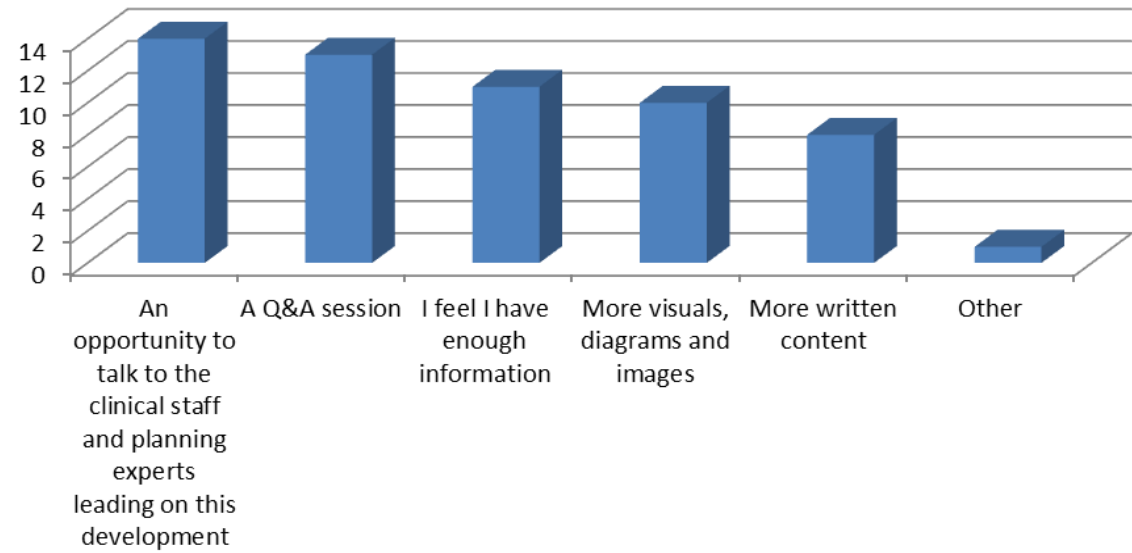
Online video and survey

Affiliation	Number of respondents
Members of public/not affiliated with any group of organisation	12
UHP staff/volunteers	9
Voluntary sector: <ul style="list-style-type: none"> • Heads Count • Elder Tree Befriending • Tavistock Memory Cafe (Dementia services) • Veterans • British Red Cross 	5
Partner organisation: <ul style="list-style-type: none"> • Healthwatch Plymouth • NHS Blood and Transplant • Mayflower Medical Group • St Luke's Hospice • SWAST 	5
Patient or League of Friend Representatives <ul style="list-style-type: none"> • South Hams Hospital League of Friends • Patient Council member. NHS Kernow CAP member • Chair of Tavistock Hospital League of Friends and Devon Association of Community Hospitals • League of Friends 	3
No answer given	7

Does the video help you understand our vision for Urgent and Emergency Care?



Is there anything else that you would like to help you understand more about the vision?
If so, what would be helpful ...



Interactive Q&A sessions with staff

Questions were raised and addressed on the following issues:

- ☐ Frailty
- ☐ Same day emergency care conversion rates
- ☐ Future proofing capability and adaptability if needed
- ☐ Bariatric patient needs
- ☐ Infection control considerations and Point of care testing
- ☐ Timeline including confirmation date that this will or won't go ahead
- ☐ Staff rest areas
- ☐ Which services will be moved
- ☐ Links into the existing hospital
- ☐ Mental health suite
- ☐ Net zero carbon ambition and green sub-group
- ☐ Digital integration – EPIC, NerveCentre
- ☐ Plans for children's theatres
- ☐ Funding
- ☐ Teams space
- ☐ Designing with those with greatest need in mind – then will also work for everyone else

Summary findings

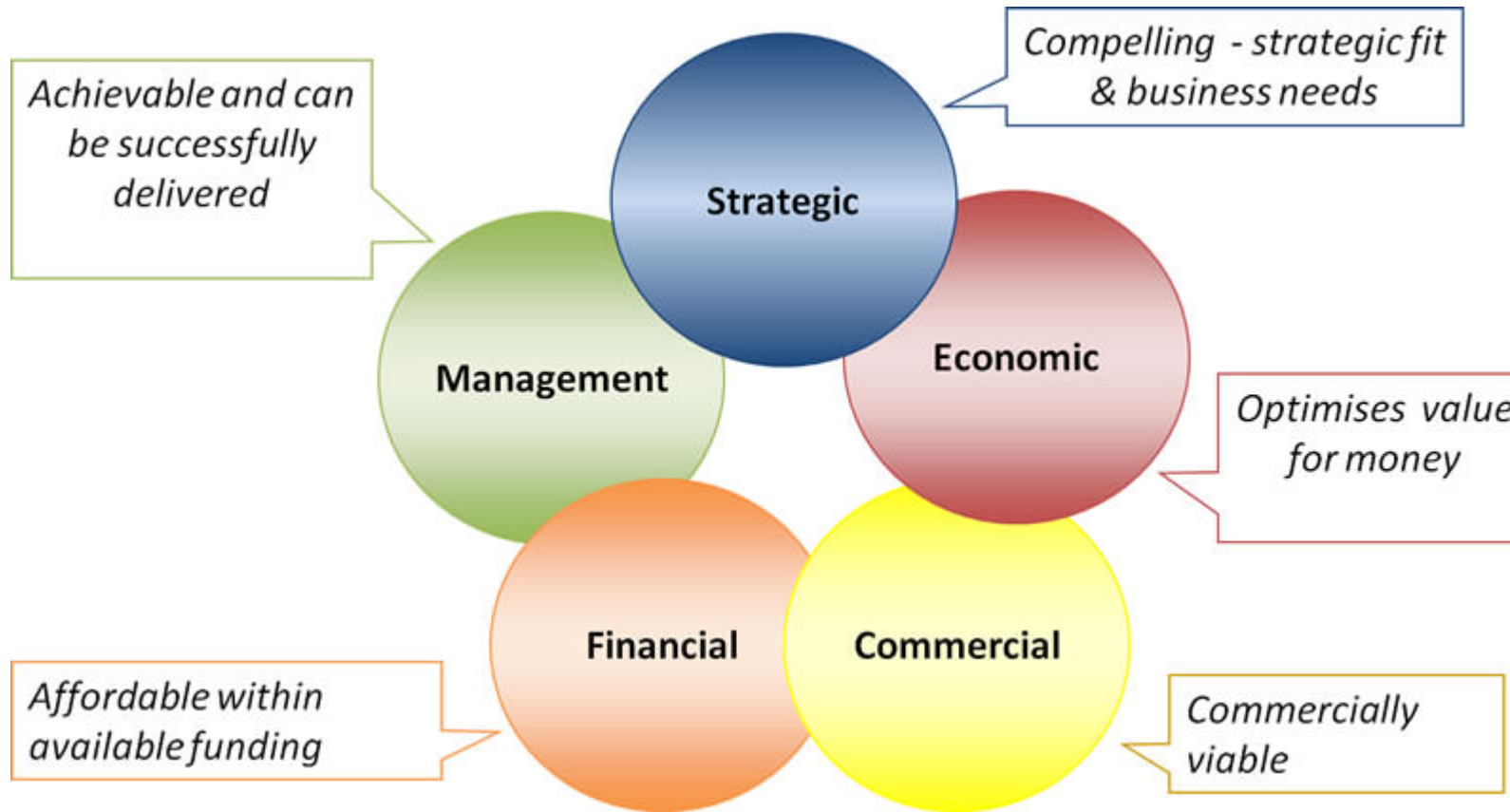
Engagement work done to date shows there is widespread support for development at University Hospitals Plymouth NHS Trust. Plans for a new Urgent and Emergency Care Centre in phase 1 of the development have been well received and understood. There is support from our Patient Council, Cornwall Overview and Scrutiny Committee, our local MPs, staff and other stakeholders. As a result of the engagement activity, going forward our programme team will be working with two members of our Patient Council as patient partners in planning.

Key themes which have emerged from engaging with our staff and stakeholders include:

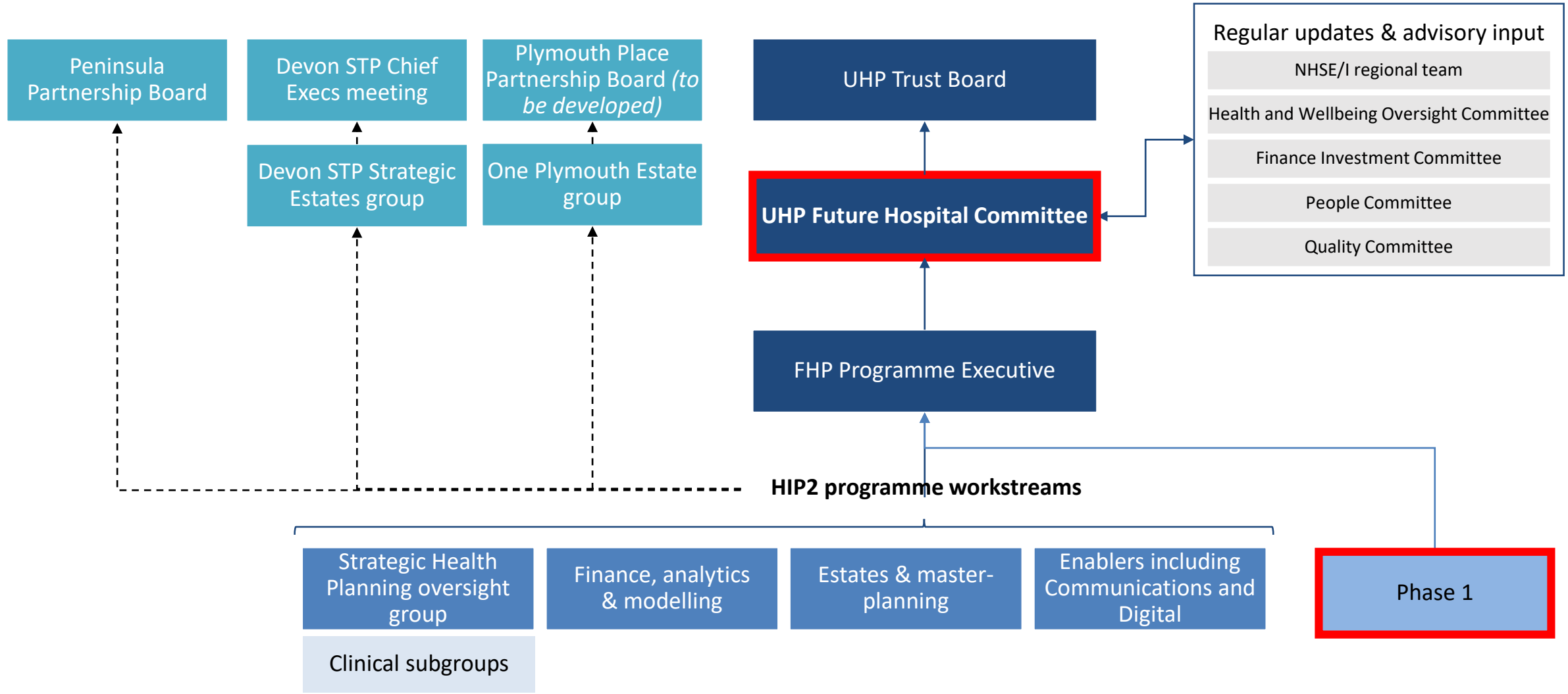
- ☐ Support for the Phase 1 plan
- ☐ Parity of provision for patients needing urgent and emergency mental health care
- ☐ Having the right staffing model to support the new facility
- ☐ Expansion of other areas – e.g. more beds to match expanded emergency facilities
- ☐ Environmental considerations – particularly taking a ‘green’ approach to the construction and running on the new centre
- ☐ Link in with community care
- ☐ Access into the existing building and car parking
- ☐ The need to factor staff rest areas into the new build

3. Development of the OBC

Uses HM Treasury's Five Case Model



Programme Governance



4. Timeline of engagement, approvals and milestones

Date	Board/Committee/Milestone	Outcome
8 July 2021	Future Hospital Committee	Review of the Strategic and Management Cases with recommendation to Trust Board.
14 July 2021	JSNC	Engagement and update on the layout plans and the business case.
16 July 2021	Phase 1 Project Board	Overview of Phase 1 OBC for endorsement and onward approval.
21 July 2021	Finance and Investment Committee	Review of the Economic, Financial and Commercial Cases with recommendation to Trust Board.
28 July 2021	Health & Social Care Overview & Scrutiny Committee	Presentation of a summary of the Phase 1 development within the wider plans for Derriford.
30 July 2021	Trust Board (Private)	Final Phase 1 OBC approval.
June 2022	Enabling works commence	
January 2023	Phase 1 Start on Site	
November 2024	Phase 1 Completion	



5. Feedback

Please share your thoughts and contact the Future Hospital Programme Inbox with any comments or questions for the team:

plh-tr.futurehospitalprogramme@nhs.net

